

#### 4.4.4 Changes from indirect to direct management mode (and vice versa) due to exceptional circumstances (one alternative second option)

If due to exceptional circumstances outside of the Commission's control, the activities foreseen under indirect management with an entrusted entity cannot be implemented under 4.4.1, the management mode can be changed to direct management mode, through procurement.

If due to exceptional circumstances outside of the Commission's control, the activities foreseen under indirect management with an entrusted entity cannot be implemented under 4.4.2 and 4.4.3, the management mode can be changed to direct management mode, through grants's recipients (e.g. legal entities, local authorities, public bodies, international organisations or NGOs) using the following criteria: a) demonstrated capacity to manage EU programmes and funds; b) demonstrated capacity to effectively work with the governmental stakeholders of the proposed action; c) extensive experience of working on the sectors targeted by the programme, with a particular focus on skills improvement, technical and vocational training and linking skills to businesses; d) proven experience of working in Zambia in the sectors targeted by the programme

#### 4.5. Scope of geographical eligibility for procurement and grants

The geographical eligibility in terms of place of establishment for participating in procurement and grant award procedures and in terms of origin of supplies purchased as established in the basic act and set out in the relevant contractual documents shall apply.

The Commission's authorising officer responsible may extend the geographical eligibility on the basis of urgency or of unavailability of services in the markets of the countries or territories concerned, or in other duly substantiated cases where application of the eligibility rules would make the realisation of this action impossible or exceedingly difficult (Article 28(10) NDICI-Global Europe Regulation).

#### 4.6. Indicative Budget

| <b>Indicative Budget components</b>   | <b>EU contribution<br/>(amount in EUR)</b> |
|---|--|
| <b>Implementation modalities</b> – cf. section 4.4  |  |
| Specific objective 1: Improve governance, transparency and environmental sustainability of the mining sector and related value chains |  |
| Output 1.1 and 1.3<br>Indirect management with an International Organisation - cf. section 4.4.1                                      | 3 900 000                                  |
| Output 1.2<br>Indirect management with an International Organisation - cf. section 4.4.2  | 1 000 000                                  |
| Specific Objective 2: Increase decent employability along the mineral value chain, with a focus on women and youth                    |  |
| Output 2.1, 2.2 and 2.3<br>Indirect management with an international organisation - cf. section 4.4.3                                 | 9 800 000                                  |
| <b>Evaluation</b> – cf. section 5.2   | 100 000                                    |
| <b>Audit</b> – cf. section 5.3  | 100 000                                    |
| <b>Totals</b>   | 14 900 000                                 |