

Contingencies	800 000
Total	22 000 000

4.7 Organisational Set-up and Responsibilities

Two Programme Steering Committees (PSC) comprising all key stakeholders shall be established to oversee the implementation of respectively SO1: Improve Malawi's business environment and SO2: Improve efficiency of anticorruption and antifraud systems, which shall indicatively meet at least once a year.

Members of the Steering Committee for SO1 will be (indicative list): Ministry of Industry and Trade, the Malawi Investment and Trade Centre, the Malawi Bureau of Standards, the Competition and Fair Trading Commission, key private sector-led institutions and other civil society organisations, the European Union and the implementing partners.

Members of the Steering Committee for SO2 will be (indicative list): the Ministry of Justice, the Ministry of Finance and Economic Affairs, the Judiciary, the Anti-Corruption Bureau, the National Audit Office, the Financial Intelligence Unit, the Office of the Director of Public Officers Declarations, the Government Contracts Unit, the Malawi Revenue Authority, the Public Procurement and Disposal of Assets Authority, the European Union and the implementing partners.

In addition to the PSCs, Programme Technical Committees (PTC) shall be established to provide technical guidance and ensure that timely and appropriate decisions are made relating to challenges or issues emerging during programme implementation. The PTC shall also make recommendations to PSC when necessary.

As part of its prerogative of budget implementation and to safeguard the financial interests of the Union, the Commission may participate in the above governance structures set up for governing the implementation of the action and may sign or enter into joint declarations or statements, for the purpose of enhancing the visibility of the EU and its contribution to this action and ensuring effective coordination.

5 PERFORMANCE MEASUREMENT

5.1 Monitoring and Reporting

The day-to-day technical and financial monitoring of the implementation of this action will be a continuous process, and part of the implementing partner's responsibilities. To this aim, the implementing partner shall establish a permanent internal, technical and financial monitoring system for the action and elaborate regular progress reports (not less than annual) and final reports. Every report shall provide an accurate account of implementation of the action, difficulties encountered, changes introduced, as well as the degree of achievement of its results (Outputs and direct Outcomes) as measured by corresponding indicators, using as reference the logframe matrix.

The Commission may undertake additional project monitoring visits both through its own staff and through independent consultants recruited directly by the Commission for independent monitoring reviews (or recruited by the responsible agent contracted by the Commission for implementing such reviews).

Roles and responsibilities for data collection, analysis and monitoring: availability of relevant public statistics will be researched by the implementers for use as baseline and subsequently to measure progress at the end of the Action. Where such public data is not available the implementers will launch specific surveys at start and end of the Action to measure progress. The cost associated to these possible surveys will be integrated in the relevant contracts. Whenever possible the project will harmonise its data collection with national partners systems. A joint monitoring system will be agreed wherever possible.

Gender equality and the human rights-based approach will be mainstreamed into the monitoring and evaluation of the project and indicators will be sex-disaggregated whenever possible.