

Indirect management with UNESCO		
<b>Total for grants contracts</b>	3 900 000	
<b>Evaluation</b> – cf. section 5.2	80 000	N.A.
<b>Audit</b> – cf. section 5.3	20 000	
<b>Totals</b>	<b>17 000 000</b>	<b>N.A.</b>

#### 4.7 Organisational Set-up and Responsibilities

As part of its prerogative of budget implementation and to safeguard the financial interests of the Union, the Commission will participate in the governance structures set up for governing the implementation of the action.

For each proposed contract a Steering Committee, composed by the EU, implementing partners, MEN and MAPTESS and other relevant parties will be organised at least twice a year in order to review progress, analyse the results of the programme's implementation and to evaluate the need for adjustments. In addition to the participation of the programme implementing partners, participation in the Steering Committee meetings will be open to other partners active in the education sector in Guinea-Bissau (CSOs, etc.) who may contribute to discuss key operational issues and share information.

The Steering Committee will verify that the commitments of partners are being respected and that the implementation of the programme is carried out effectively and efficiently.

Periodic internal monitoring and coordination meetings will be held by the partners responsible for implementing the programme with the support of the technical assistance (Pool of Experts).

Gender equality, and a human rights based approach expertise will be ensured during the implementation of the Action. They will also be integrated in relevant capacity building activities and documents (i.e. Terms of Reference (ToRs) etc.), as minimum requirements of expertise.

## 5 PERFORMANCE MEASUREMENT

### 5.1 Monitoring and Reporting

The day-to-day technical and financial monitoring of the implementation of this action will be a continuous process, and part of the implementing partner's responsibilities. To this aim, the implementing partner shall establish a permanent internal, technical and financial monitoring system for the action and elaborate regular progress reports (not less than annual) and final reports. Every report shall provide an accurate account of implementation of the action, difficulties encountered, changes introduced, as well as the degree of achievement of its results (Outputs and direct Outcomes) as measured by corresponding indicators, using as reference the logframe matrix.

The Commission may undertake additional project monitoring visits both through its own staff and through independent consultants recruited directly by the Commission for independent monitoring reviews (or recruited by the responsible agent contracted by the Commission for implementing such reviews).

Monitoring and evaluation will assess gender equality results, an impact on rights of groups living in the *most* vulnerable situations and the implementation of the rights based approach working principles (applying all human rights for all; meaningful and inclusive participation and access to decision-making; non-discrimination and equality; accountability and rule of law for all; and transparency and access to information supported by disaggregated data). Monitoring and evaluation will be based on indicators that are disaggregated by sex, age, disability and area (*urban/rural*), when applicable.

Human rights and gender equality competence is ensured in the monitoring and evaluation teams.

Roles and responsibilities for data collection, analysis and monitoring:

The EU, national authorities and the implementing partners of the action will be jointly responsible for monitoring and reporting on indicators of the logframe matrix, including the collection of baselines and regular and endline data collection, which can be supported by specific monitoring and evaluation missions.